



UNIVERSITY of WASHINGTON

FY2026 Operating Budget Development Narrative Prompts

School of Pharmacy

OPERATING BUDGET PROPOSAL NARRATIVE PROMPTS DUE 2/24/2025

Programmatic & Academic Vitality Narrative

*Text submitted within this section **will** be published to FPB's Annual Budget Development website*

Where possible, you are encouraged to leverage published materials already created

- 1) Please list your operating budget priorities for the upcoming period (bullet format) and how your campus/unit is aligning available resources with strategic programmatic goals and university initiatives (e.g. Diversity Blueprint, Population Health, etc). *Word Limit: 500*

Our operating budget priorities for the 2026 Fiscal Year include:

- **Strategic Taskforce Launch:** Establish a taskforce to analyze current operations, reassess policies and procedures, set cost-saving objectives, prioritize high-impact changes, and develop long-term strategies. This initiative will drive standardization and explore centralization opportunities to enhance efficiency.
- **New Strategic Plan:** Develop a comprehensive Strategic Plan that outlines our vision and actionable steps for sustainable growth.
- **Institute for Innovations in Drug Delivery:** Form the new institute with initial setup support secured through WRF funds, and actively pursue additional funding from private donors.
- **Undergraduate Minor Proposal:** Prepare and submit a proposal to officially launch an undergraduate minor, expanding our academic offerings and attracting a broader student base.

Our resource plan is closely aligned with our strategic programmatic objectives and broader university initiatives. Key priorities include:

- **Stabilize PharmD Enrollment:** Enhance recruitment and retention efforts to secure consistent enrollment.
- **Strengthen Shared Governance:** Foster robust stakeholder engagement and collaborative decision-making.
- **Strategic Leadership Recruitment & Development:** Attract key leaders, Associate Dean for Diversity, Equity, and Inclusion, and invest in the development of newly recruited leaders within the School.
- **Expand Academic Offerings:** Launch an undergraduate minor in pharmaceutical sciences to broaden our curriculum and meet student demand.
- **Infrastructure Enhancement:** Secure and renovate new laboratory and office spaces to support current and future needs.
- **Increase Visibility:** Boost our presence within the University, across the State, and throughout the region.
- **Drive Scientific Innovation:** Identify and invest in future areas of scientific growth.
- **Diversify Revenue Streams:** Broaden funding sources to ensure long-term financial sustainability.
- **Prepare for Future Campaigns:** Lay the groundwork for our next comprehensive fundraising campaign.



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Required Budget Development Consultative Process Summary – Faculty, Staff and Students

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-- If specific questions are not applicable to your unit, simply indicate n/a --

Consultation with your elected faculty councils, student councils and unit/campus staff, regarding your unit's/campus's budget proposal materials, including your proposed FY26 operating budget, narrative responses, tuition rate recommendations and fee-based rate recommendations are an important and necessary component of the UW's budget development process. Your responses to the questions below will be documented and included as part of the FY26 operating budget development review materials provided to Executive Leadership of the UW.

PLAN NOW to ensure that all unit/campus review and consultative processes are completed by the February 24, 2025 due date.

- 1) Please indicate the date that FACULTY leadership within your unit/campus was consulted and provided the opportunity to provide input as part of this budget planning exercise
The Dean and Assistant Dean for Finance and Administration met with the three-person Elected Faculty Council on January 14, 2025 and had a robust discussion about the budget process and tuition recommendation. There was a good discussion that included topics such as PharmD class size, recruiting and retaining top faculty, attrition rates, A/B salary policy, climate survey and managing student success. In addition, the Elected Faculty Council and the School's Executive Committee were provided this narrative on February 10, 2025 for review and comment.
- 2) Please list a point of contact for your FACULTY leadership (name and UW email address).
Allan Rettie, Elected Faculty Council Chair, rettie@uw.edu
- 3) Please indicate the date that STUDENT leadership within your unit/campus was consulted and provided the opportunity to provide input as part of this budget planning exercise.
The Dean and Assistant Dean for Finance and Administration met with the Dean's Advisory Council of Students twice: October 28, 2024 and January 13, 2025. The first meeting was to outline the budget process and the main budget drivers, which includes tuition. The second meeting was to provide more specific information about the direction of the School's tuition requests and status of the budget.
- 4) Please list a point of contact for your STUDENT leadership (name and UW email address).
Ezinna Onukwufor, DACS Chair, ezinna@uw.edu
- 5) Please discuss how you involved campus or unit staff in the consultative process.
The Assistant Dean for Finance and Administration met with staff leadership including: Department Administrators, Director of Finance, Director of HR and Assistant Dean for Program Operations on February 3, 2025. There was a healthy conversation regarding the budget process, tuition recommendations, status of our finances and plans for managing the budget moving forward. Additional conversation is planned for the next all staff meeting in early March.
- 6) Since submission of your tuition and/or fee-based rate recommendations on January 24, 2025, has your campus or unit received any additional feedback from students? If so, please summarize here.



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We have not received additional feedback.

Do Not Submit This File