



UNIVERSITY of WASHINGTON

FY2027 Operating Budget Development Narrative Prompts

OPERATING BUDGET PROPOSAL NARRATIVE PROMPTS DUE MONDAY 2/23/2026

Section 1

- 1) Please select your unit or campus.

College of Arts and Sciences CCH100036

Section 2: Programmatic & Academic Vitality Narrative

Text submitted within this section **will be published** to FPB's publicly available Annual Budget Development website

- 2) In bullet format, please list your operating budget priorities for the upcoming period and describe how your campus/unit is aligning available resources with strategic programmatic goals and university initiatives such as the Diversity Blueprint, Population Health, etc. (Where possible, you are encouraged to leverage published materials already created) *Word Limit: 500*

-> Required, after answering go to Next Section, Question #3

In addition to a mission statement and strategic vision, the CAS Strategic Planning Framework outlines the College's key goals. This proposal directs limited resources towards priority areas, enabling departments and units to advance those aims while maintaining a sustainable financial footing. We endeavor to:

- *Maintain a high-quality undergraduate experience (access, advising, and instructional quality)*
- *Protect high-demand, high-impact instruction (including gateway and writing courses), maintain course availability, and provide advising and student services that support student success and timely degree completion.*
- *Prioritize student-facing supports that reduce barriers for first-generation, low-income, and historically underrepresented students, consistent with UW's Diversity Blueprint.*
- *Continue resourcing CAS's equity, justice, and inclusion leadership and infrastructure (including gathering and disseminating climate and belonging data, faculty mentorship and development, and practical tools that departments can adapt to local needs).*
- *Where appropriate, centralize or streamline administrative processes to improve service quality and efficiency, while preserving unit-level capacity where it is mission-critical.*
- *Protect and grow research, scholarship, and creative production across a disciplinarily diverse college.*
- *Maintain faculty capacity and essential research support so units can remain competitive for external funding, publish and perform at the highest level, and sustain graduate education.*
- *Invest in research-enabling administration and compliance/operations where it reduces risk and administrative burden, improves proposal throughput, and supports interdisciplinary and societal-impact work.*
- *Facilities renewal, safety, and infrastructure resilience (teaching, research, and public-facing spaces).*
- *Prioritize deferred maintenance, life-safety, and research/teaching infrastructure to ensure spaces meet standards for instruction, discovery, and creative practice.*
- *Where feasible, align facilities investments with programmatic priorities (e.g., lab modernization, classroom/learning space readiness, and spaces that support public engagement)..*
- *Communicate CAS value and expand philanthropic/external support.*



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- *Maintain support for communications, marketing, and advancement functions that strengthen CAS visibility, demonstrate public impact, and grow donor/funder partnerships that advance academic vitality and student opportunity.*

Section 5: Summary of Required Consultation with Faculty, Staff and Students

Text submitted within this section **will be published** to FPB's Annual Budget Development website

-- If specific questions are not applicable to your unit/campus, simply indicate n/a --

Consultation with your elected faculty councils, student councils and unit/campus staff, regarding your unit's/campus's budget proposal materials, including your proposed FY27 operating budget, narrative responses, tuition rate recommendations and fee-based rate recommendations are an important and necessary component of the UW's budget development process. Your responses to the questions below will be documented and included as part of the FY27 operating budget development review materials provided to Executive Leadership of the UW.

PLAN NOW to ensure that all unit/campus review and consultative processes are completed by the February 23, 2026 due date.

- 14) Please indicate the date that FACULTY leadership within your unit/campus was consulted and provided the opportunity to provide input as part of this budget planning exercise

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #15.*

February 9, 2026

- 15) Please list a point of contact for your FACULTY leadership (name and UW email address).

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #16.*

Professor Anne B. McCoy, abmmccoy@uw.edu

- 16) Please indicate the date that STUDENT leadership within your unit/campus was consulted and provided the opportunity to offer input as part of this budget planning exercise.

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #16.*

02/13/2026

- 17) Please list a point of contact for your STUDENT leadership (name and UW email address).

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #17.*

Lucy Nowicki, uwasacs@gmail.com

- 18) Please discuss how you involved your campus or unit faculty EFC, how you consulted with students, and how you engaged with staff in the budget development process.

Dean Harris met regularly with her leadership team throughout the budget development process. The College's budget reduction plan was developed through intensive consultation during Spring 2025, totaling approximately



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113 hours over a 10-week period, with a group of 60 CAS faculty representatives, including EFC members and department chairs and directors. Throughout the year, Dean Harris provided regular budget updates via email, at meetings, and through a dedicated budget website that houses all CAS budget-related updates and materials that is accessible to all CAS faculty.

Dean Harris supported the formation of a new EFC budget subcommittee, meeting with the group regularly to share information and answer questions. To maintain ongoing communication with academic leadership, the Dean hosted recurring "What's on Your Mind?" sessions with small groups of chairs to keep them informed. In September 2025, Dean Harris and the Divisional Deans initiated a new, data-informed process for TA allocations requests, moving from fixed allocations to unit requests informed by enrollment and instructional needs. This approach has enabled more intentional deployment of a reduced funding pool.

Student input was incorporated through meetings with the Student Advisory Council and through other established student-facing leadership and advising channels. Staff engagement occurred through existing reporting and governance structures for HR, Finance, Advising and IT.

- 19) Since submission of your tuition and/or fee-based rate recommendations on January 30, 2026, has your unit/campus received any additional feedback from students? If so, please summarize here.

-> Required for all units/campuses. Go to Question #19.

No additional comments have been received.