



UNIVERSITY of WASHINGTON

FY2027 Operating Budget Development Narrative Prompts

OPERATING BUDGET PROPOSAL NARRATIVE PROMPTS DUE MONDAY 2/23/2026

Section 1

- 1) Please select your unit or campus.

School of Dentistry CCH100033

Section 2: Programmatic & Academic Vitality Narrative

Text submitted within this section **will be published** to FPB's publicly available Annual Budget Development website

- 2) In bullet format, please list your operating budget priorities for the upcoming period and describe how your campus/unit is aligning available resources with strategic programmatic goals and university initiatives such as the Diversity Blueprint, Population Health, etc. (Where possible, you are encouraged to leverage published materials already created) *Word Limit: 500*

-> Required, after answering go to Next Section, Question #3

Dentistry's operating priorities continue in alignment with our five-year strategic plan: Advancing Oral Health for All, which is available at <https://dental.washington.edu/strategic-plan/> for easy access to detailed goals and objectives, and tracking of progress toward implementation.

Five strategic priorities guide our way forward:

- Providing optimal lifelong healthcare for individuals, communities, and populations*
- Generating, disseminating and preserving knowledge*
- Intentionally promoting a culture of belonging and well-being*
- Harnessing innovative technologies and processes for the future of healthcare and health research*
- Demonstrating responsible stewardship of all resources*

In FY2027, we will face significant financial challenges and while we confront the impacts, the last of these priorities -- demonstrating responsible stewardship of all resources -- will gain even greater importance as we will need to achieve outcomes with fewer resources than planned. The effort invested in reaching our goals, achieving our objectives, and implementing our plans will not be compromised but very likely we will take longer to get there.

Section 5: Summary of Required Consultation with Faculty, Staff and Students

Text submitted within this section **will be published** to FPB's Annual Budget Development website

-- If specific questions are not applicable to your unit/campus, simply indicate n/a --

Consultation with your elected faculty councils, student councils and unit/campus staff, regarding your unit's/campus's budget proposal materials, including your proposed FY27 operating budget, narrative responses, tuition rate recommendations and fee-based rate recommendations are an important and necessary component of the UW's budget development process. Your responses to the questions below will be documented and included as part of the FY27 operating budget development review materials provided to Executive Leadership of the UW.

PLAN NOW to ensure that all unit/campus review and consultative processes are completed by the February 23, 2026 due date.



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- 14) Please indicate the date that FACULTY leadership within your unit/campus was consulted and provided the opportunity to provide input as part of this budget planning exercise

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #15.*

Last date consulted – February 20, 2026 – with the UWSOD Faculty Council

- 15) Please list a point of contact for your FACULTY leadership (name and UW email address).

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #16.*

Avina Paranjpe (avina@uw.edu)

- 16) Please indicate the date that STUDENT leadership within your unit/campus was consulted and provided the opportunity to offer input as part of this budget planning exercise.

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #16.*

02/11/2026

- 17) Please list a point of contact for your STUDENT leadership (name and UW email address).

-> *Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #17.*

Korosh Akhtari (Class of 2027) – UW Student Council president (korosh9@uw.edu) and member of UWSOD Leadership council

- 18) Please discuss how you involved your campus or unit faculty EFC, how you consulted with students, and how you engaged with staff in the budget development process.

Last met with the Faculty Council on February 20, 2026, but we have been consulting with all faculty in quarterly meetings since September 2025 and our Faculty Council in their monthly meetings since September 2025. We also provide financial updates and progress toward the budget plan in meetings with the School's Leadership Council, which includes faculty, staff, and student representatives, the Executive Leadership Team, which includes assistant and associate deans, department chairs in their monthly meetings with Dean Ritter, and department chairs and administrators in budget development meetings. Meetings have been ongoing since October 2025. We also met with administrative unit leadership throughout the budget development process to assist with the development of unit budgets and entering them into Adaptive. These meetings are ongoing; they do not stop with the submission of this budget plan.

- 19) Since submission of your tuition and/or fee-based rate recommendations on January 30, 2026, has your unit/campus received any additional feedback from students? If so, please summarize here.

-> *Required for all units/campuses. Go to Question #19.*

We have not received additional formal feedback, but we are planning additional follow-up meetings and considering new student leadership models, especially for our graduate students and residents, to improve student participation in planning and development processes.