



UNIVERSITY of WASHINGTON

FY2027 Operating Budget Development Narrative Prompts

OPERATING BUDGET PROPOSAL NARRATIVE PROMPTS DUE MONDAY 2/23/2026

Section 1

- 1) Please select your unit or campus.

UW Tacoma CCH100037

Section 2: Programmatic & Academic Vitality Narrative

Text submitted within this section **will be published** to FPB's publicly available Annual Budget Development website

- 2) In bullet format, please list your operating budget priorities for the upcoming period and describe how your campus/unit is aligning available resources with strategic programmatic goals and university initiatives such as the Diversity Blueprint, Population Health, etc. (Where possible, you are encouraged to leverage published materials already created) *Word Limit: 500*

-> Required, after answering go to Next Section, Question #3

UW Tacoma continues to align its operating budget priorities with the 2022–2027 Strategic Plan, which remains the foundation for our academic, financial, and operational decision making. The plan's five priorities—Students, Communities, Scholarship, Equity, and Vitality—continue to guide where and how we invest campus resources. FY27 priorities also reflect the progress of our Student Success Strategy and our commitments under the tri campus Diversity Blueprint.

UWT Strategic Priorities

1. Students - Advance student success academically, professionally, and personally.
2. Communities - Partner in advancing strong and diverse communities.
3. Scholarship - Expand and support a broad range of teaching, research and creative innovation.
4. Equity - Promote and model inclusive excellence and social justice.
5. Vitality - Build a thriving community that is welcoming and sustainable.

UW Tacoma leadership worked with stakeholders across campus to arrive at a FY2027 budget proposal that protected our strategic investments and gained efficiencies in alignment with the Together We Thrive initiative. Other than fixed and unavoidable increases, no new ongoing investments were considered. Schools and units modeled 3% reductions in anticipation of potential state funding cuts. Through a combination of reallocations and increased efficiencies, Tacoma is aligning resources to ensure the campus can continue to grow, modernize learning spaces, and advance strategic enrollment goals while maintaining a stable financial foundation.

- Graduate tutoring in the Teaching & Learning Center: Provides specialized academic support for graduate students so they can succeed in advanced coursework and stay on track to complete their degrees.
- Student Advising Mentors (SAMs): Ensures students receive quick, "just in time" advising and front desk support across several student service offices, helping thousands of students navigate their academic journey each year.
- Digital accessibility compliance work: Completes federally required updates to make UWT course materials accessible to all learners by 2026, including support for faculty and staff who are implementing the new standards.
- Undergraduate research training and student funding: Trains faculty to involve more students in hands on research and provides direct funding for undergraduates to participate in research projects.



UNIVERSITY of WASHINGTON

FY2027 Operating Budget Development Narrative Prompts

- *School of Social Work & Criminal Justice Lecturer – One-time lecturer position to support student enrollment increases in field placements and management of increased number of field agency placements.*
- *New faculty mentoring program: Offers structured mentoring for new faculty to support their teaching, scholarship, and long term success on campus.*
- *Graduate student experience support: Continues coordinated services for graduate students to improve their sense of belonging, navigation of policies, and access to resources.*
- *Campus climate and inclusion programming: Expands workshops, speaker events, and training that strengthen equity, belonging, and conflict engagement skills across campus based on results from the recent campus climate survey.*
- *Early phase implementation of the Campus Master Plan: Supports the long term development of campus facilities—including sustainability improvements and planning for future student housing—to ensure the campus can grow in a deliberate and student centered way.*
- *Upgrades to critical infrastructure and technology systems: Invests in the tools, technology, and operational systems that keep the university running efficiently and help staff support students throughout the enrollment lifecycle.*

Section 5: Summary of Required Consultation with Faculty, Staff and Students

Text submitted within this section **will be published** to FPB's Annual Budget Development website

-- If specific questions are not applicable to your unit/campus, simply indicate n/a --

Consultation with your elected faculty councils, student councils and unit/campus staff, regarding your unit's/campus's budget proposal materials, including your proposed FY27 operating budget, narrative responses, tuition rate recommendations and fee-based rate recommendations are an important and necessary component of the UW's budget development process. Your responses to the questions below will be documented and included as part of the FY27 operating budget development review materials provided to Executive Leadership of the UW.

PLAN NOW to ensure that all unit/campus review and consultative processes are completed by the February 23, 2026 due date.

- 14) Please indicate the date that FACULTY leadership within your unit/campus was consulted and provided the opportunity to provide input as part of this budget planning exercise

-> Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #15.

February 11, 2026

- 15) Please list a point of contact for your FACULTY leadership (name and UW email address).

-> Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #16.

Andrea Hill, UW Tacoma Faculty Assembly Chair, andhill@uw.edu

- 16) Please indicate the date that STUDENT leadership within your unit/campus was consulted and provided the opportunity to offer input as part of this budget planning exercise.

-> Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #16.



UNIVERSITY of WASHINGTON

FY2027 Operating Budget Development Narrative Prompts

01/16/2026

17) Please list a point of contact for your STUDENT leadership (name and UW email address).

-> Required for UWS Academic Units, UWB and UWT. Other units enter "n/a." Go to Question #17.

ASUWT Executive Committee and Samuel Peña-Rojas, ASUWT Director of Finance, penars@uw.edu

18) Please discuss how you involved your campus or unit faculty EFC, how you consulted with students, and how you engaged with staff in the budget development process.

On January 16, 2026, the Associate Vice Chancellor for Planning and Budget, Cherie Berthon, attended the Associated Students of the University of Washington Tacoma (ASUWT) meeting to review the financial outlook and key budget drivers for the campus, as well as to request student input on FY2027 budget planning. The students present asked clarifying questions about the campus master plan.

Additionally, the Budget Advisory Committee includes designated positions for faculty, staff and students. Please see a full list of current members below.

Tacoma Budget Advisory Committee

Executive Leadership Chairs

Andrew Harris, Executive Vice Chancellor for Academic Affairs (Co-Chair)

Sylvia James, Vice Chancellor for Finance & Administration (Co-Chair)

Positional Representation

ASUWT Director of Finance: Samuel Peña-Rojas

Chief Strategy Officer: Joe Lawless

Faculty Assembly Chair: Andrea Hill

Staff Association Chair: Jillian Leahy

Broad Representation

Academic Program Dean: Keva Miller (School of Social Work and Criminal Justice)

Academic Director of Operations/Program Administrators: Maria Hamilton

Advancement: Diana Lopez

Equity & Inclusion: Tanya Velasquez

Faculty at Large 1: Joyce Dinglasan-Panlilio, SIAS

Faculty at Large 2: Yan Bai, SET

Finance & Administration: Bill Fritz

Library Leadership: Kaijsa Calkins

Student Affairs: Amanda Figueroa

19) Since submission of your tuition and/or fee-based rate recommendations on January 30, 2026, has your unit/campus received any additional feedback from students? If so, please summarize here.

-> Required for all units/campuses. Go to Question #19.

No additional feedback has been received.