# Subject: Overview of ABB Trends at the University of Washington in Seattle – FY24 Update

Activity Based Budgeting (ABB) is a planning system under which costs are associated with activities, and budgeted expenditures are allocated based on those expected activity levels. ABB allocates net tuition revenue to the unit(s) that conduct that activity and generate the revenue, providing greater alignment between activities and costs, business practice improvement, streamlining of costs, and budget process transparency. This model has been in use at the UW since fiscal year 2010 (FY10), with a soft launch in FY12 and full implementation in FY13.

The UW's ABB model was developed during a time of enrollment growth, tuition increases, and flat compensation. Since then, we have experienced relatively flat enrollments, expenditures growing faster than revenues, and undergraduate shifts in study area and class level. Because of these changes, revisiting and adjusting the model is key for its success. When ABB was fully adopted, a commitment was made to leave the basic elements in place for five years to provide an opportunity to understand the impacts of ABB as it was initially structured. In the meantime, an ABB review committee was formed to monitor and review the model and to provide recommendations about possible changes.

Recommendations from the ABB Phase II Committee, which looked into concerns that had been expressed, were approved by the Provost in December 2016 and went into effect in FY18. Scoping and planning for ABB Phase III, the next formal review process, began in January 2019, and a final report was sent to the Provost in April 2020.

This brief describes ABB distribution principles, ABB trends, and next steps. The data illustrates the UW's sustained prioritization of academic activities over administrative functions. However, it is important to note that administrative functions include many student- and research-facing units like Libraries, Student Life, and the Office of Research.

## **ABB Distribution Principles**

**Tuition Revenue:** 70 percent of net tuition operating fee revenue<sup>1</sup> is distributed to Seattle schools and colleges;<sup>2</sup> 30 percent is retained by the Provost and used to support basic University functions, such as strategic academic initiatives, utility costs, employee compensation, administrative activities, and other shared services. In FY18, changes became effective for the methods of distributing net operating fee revenue to units. The current policies are outlined below.

- 1. Of the 70 percent of **undergraduate** net operating fee revenue that is distributed to units:
  - 80 percent (previously 60 percent) is distributed based on student credit hours.<sup>3</sup>
  - 20 percent (previously 40 percent) is distributed based on degree majors.<sup>4</sup>
- 2. Of the 70 percent of graduate and professional net operating fee revenue that is distributed to units:
  - 80 percent (previously 20 percent) is distributed based on student credit hours.<sup>3</sup>
  - 20 percent (previously 80 percent) is distributed based on major enrollments.<sup>4, 5</sup>

**Indirect Cost Recovery (ICR):** Under ABB, units that generate ICR retain 35 percent of those funds. The other 65 percent is held centrally to reflect the centrally-funded share of general administrative and facilities costs.

**Miscellaneous Fees:** Under ABB, the revenue from a variety of "miscellaneous fees" is taxed at 30 percent, and the remaining 70 percent is distributed to the units that manage the activities for which the fees are charged.

**Supplement:** When ABB was fully implemented, a 'hold harmless' agreement was struck with deans. For the transition year, no unit was to receive less permanent general (GOF) and designated (DOF) operating funds than it had the

<sup>&</sup>lt;sup>1</sup> Net operating fee revenue represents the total of all operating fees charged to students, after subtracting waivers, grants, and certain fees.

<sup>&</sup>lt;sup>2</sup> 100 percent of revenue generated by UW Bothell and UW Tacoma is distributed to those units.

<sup>&</sup>lt;sup>3</sup> Student credit hours are attributed to units *not* on the basis of a faculty member's department, but rather on the basis of the department(s) associated with a course's "responsible curriculum."

<sup>&</sup>lt;sup>4</sup> A single major, degree, or curriculum may be attributed to one or more units. For example, a bioengineering major will count as one major for Engineering and one major for Medicine.

<sup>&</sup>lt;sup>5</sup> The Graduate School Interdisciplinary tier groups continue to distribute based on 80% major enrollments and 20% student credit hours.

previous year. The difference between the GOF and DOF base from the prior year and the calculated tuition (after financial aid and tax) and indirect cost recovery (after tax) was distributed to units as "supplement." Each year since, investments in unit supplements have been spelled out in annual allocation tables. Investments that were categorized as "supplement," because they were not formula-driven tuition or indirect cost recovery, included funding from the state for tuition backfill, compensation, and provisos, as well as allocations from Provost Reinvestment Funds. Changes to the methods for distributing net operating fee revenues to units became effective in FY18, and units were "held harmless" to the changes by making compensatory changes to supplements (i.e. if a unit's tuition revenue was reduced by the policy change, then the unit's supplement was increased by a commensurate amount, and vice versa). FY19 was the first year that the new distribution parameters were in effect without making compensatory changes to unit supplements. The temporary measure of a cap was removed after FY19 when the formal ABB Phase III review began. The Phase III steering committee recommended, and leadership approved, an allocation of a small fraction of the cutover funding in the supplement category to centrally support academic program development and subvention of cross-disciplinary initiatives, which went into effect in FY22.

### **ABB Distribution Trends**

The attached table shows that the *total* FY24 ABB budget for Seattle is \$1.4 billion. The majority (62 percent) continues to be held by academic units, while the remainder (38 percent) is held by administrative units. This ratio has been very consistent. Please note, this ratio is different from the ratio of *distributed* net tuition revenue (described above), under which 70 percent of net operating fee revenue is distributed to academic units and 30 percent is held centrally. Overall, the data illustrate the UW's sustained prioritization of academic activities:

- Every academic unit's ABB budget has increased since FY12.
- Academic units continue to experience more budget growth than administrative units, both in terms of real dollars (\$415 million versus \$235 million) and proportionate growth (88 percent versus 76 percent).
- Of the 83 percent total combined ABB budget *growth* for Seattle academic and administrative units, 64 percent of the growth occurred in academic units, while the remaining 36 percent occurred in administrative units.
- For the administrative units, unit-level ABB budget changes are due, in many cases, to the movement of offices from one administrative unit into another. As a reminder, administrative units include student- and research-facing units like Undergraduate Academic Affairs, Minority Affairs & Diversity, and the Graduate School.

<u>2ESSB 5954</u> (2015) reduced resident undergraduate tuition (RUG) in FY16 and FY17, and the state provided funding to backfill the forgone tuition revenue. These funds were distributed to academic units in the supplement category, which is why the total supplement for academic units increased substantially in FY16 and FY17. For FY18 onward, the policy allows RUG tuition to increase by around 2 to 3 percent per year and requires the state to provide inflationary adjustments to the prior backfill funds. Those additional backfill funds are also distributed to academic units through the supplement.

When ABB was launched, the amount of tuition revenue generated by the College of Arts & Sciences (CAS) was larger than the College's total ABB budget. This "negative supplement" to CAS was finally eliminated in FY16. In the attached table, the CAS supplement shows a negative change because their supplement went from a negative number to a positive number. Their supplement in fact *increased* by \$37.1 million between FY12 and FY24, as shown in the table. The negative change in the School of Public Health's supplement is due to mid-year budget revisions due to organizational changes between the School of Public Health and the School of Medicine's Department of Global Health.

<sup>&</sup>lt;sup>6</sup> The Seattle academic and administrative ABB budget total does not include central administrative funding, debt service, or transfers.

### ABB's Future at UW

As a result of the FY20 ABB Phase III review, the following updates have been made:

- 1. After consultations with stakeholders, Provost Richards announced, in a <u>letter</u> to campus, that the University would implement the recommended values-based funding pool for FY22, with the intent to distribute the first pool to Seattle academic units as temporary budget authority in FY23.
- 2. While the ABB Steering committee found that there was not currently enough evidence to recommend a change to the ICR distribution formulae, a broader effort is needed to improve data resources and assess central services and taxation levels. OPB and other administrative units are committed to undertaking this work after go-live of the Workday Finance platform and remediation of the HR/P platform.
- 3. OPB conducted a taxation and overhead survey in the summer of 2020 and is in regular communication with campus administrators regarding the timing of further work. We anticipate synchronizing the ABB tuition taxation review with the research support review once we have adequate staff time for such an endeavor, most likely after we go live with Workday Financials.
- 4. OPB continues to improve and publish ABB reports and dashboards. These reports and dashboards are available to administrators and analysts in the schools and colleges.

The UW paused ABB development work in 2021-22 while Workday Finance was implemented; a full cost study year was recorded for purposes of finance and administrative overhead recovery on grants; and staff had capacity to manage the work.

Beginning January 2024, a project proposal and steering committee charge have been developed to conduct a targeted review of the ABB model with a focus on the following key objectives:

- 1. **Broad Review and Consideration:** an integrated approach, considering the diverse needs and perspectives across the university's three campuses, schools, colleges, and administrative units. This review will incorporate insights from administrative leadership, academic leaders, faculty, students, and support staff.
- 2. **Alignment with Institutional Goals:** examination of how the ABB model can better prepare us for local economic conditions and, fundamentally, how it can enhance our service to students, supporting their experiences and opportunities in alignment with our academic strategic framework.
- 3. **Focused Study on Taxation Methodologies:** Given the feedback from stakeholders, a significant part of the review will focus on improving the equity of taxation methodologies within the ABB model.
- 4. **Support for Interdisciplinary Programs:** Assess the current state of support and resources for interdisciplinary courses and degree programs, addressing concerns about the potential suppression of such initiatives by the current model.
- 5. **Strategic Framework Alignment:** Evaluate and suggest how to better align the ABB model with our institutional mission, vision, and strategic plan.

#### Overall Trends in Seattle ABB Allocations

	FY12 <sup>1</sup> FY13 <sup>2</sup>			13 <sup>2</sup>	FY1	L4 <sup>2</sup>	FY:	L5	FY:	16	FY	17	FY18		FY19		FY20		FY21		FY22		FY23		FY24	1	Total		Change	
SEATTLE ACADEMIC UNITS		Total ABB		Total ABB		Total ABB		Total ABB		T-A-LADD		Total ABB		T-4-LADD		Total ABB	Suppler	nent	Total ABB A	Allocation										
	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Total ABB Allocation	Supplement	Allocation	Supplement	Total ABB Allocation	Supplement	Allocation	\$	%	\$	%										
BUILT ENVIRONMENTS	1,215,005	8,663,754	1,046,856	9,147,009	1,090,050	8,203,526	1,089,935	10,331,413	1,294,657	11,016,332	1,881,766	12,058,525	1,782,617	11,778,813	2,041,563	13,257,627	2,760,562	14,416,741	2,657,501	14,012,357	2,844,591	15,744,645	2,753,945	17,098,597	3,241,431	18,568,606	2,026,426	167%	9,904,852	114%
COLL ARTS & SCIENCES*	(8,559,782)	151,526,837	(10,857,946)	162,550,107	(9,659,035)	175,180,750	(7,515,043)	190,890,517	993,744	198,086,258	14,222,615	195,756,926	14,265,026	195,523,171	16,906,049	207,071,164	18,554,136	217,153,094	17,698,315	220,364,731	20,137,994	227,870,420	21,647,283	238,368,530	28,533,470	249,680,977	37,093,252	-433%	98,154,140	65%
FOSTER BUSINESS SCHOOL	2,697,471	22,808,100	2,349,813	24,346,572	2,569,660	26,053,564	2,783,791	28,227,134	4,309,130	32,335,388	6,356,242	33,647,914	8,617,399	33,431,740	9,085,692	34,040,257	9,431,845	36,106,590	9,339,507	36,723,490	9,821,441	37,712,956	9,598,069	38,877,435	10,187,381	40,207,184	7,489,910	278%	17,399,084	76%
COLLEGE OF EDUCATION	4,992,595	10,472,387	4,800,424	11,585,784	4,924,975	12,944,466	5,057,189	14,390,708	5,456,495	15,209,513	6,213,699	16,673,672	6,297,229	17,084,655	6,497,879	18,351,248	6,623,056	19,806,642	6,349,736	20,410,179	6,884,199	21,728,969	6,865,932	22,853,297	7,661,034	23,699,145	2,668,439	53%	13,226,758	126%
COLLEGE OF ENGINEERING	20,533,997	52,908,351	24,709,475	58,262,288	25,310,848	61,573,854	26,585,996	68,212,223	29,150,852	75,450,508	40,438,479	88,527,560	44,052,634	91,900,920	48,013,208	99,471,523	51,776,880	108,478,540	52,243,751	112,425,638	55,758,170	117,426,440	59,808,746	124,975,242	70,085,701	140,110,535	49,551,704	241%	87,202,184	165%
COLLEGE OF ENVIRONMENT	18,604,087	34,898,203	18,145,120	36,571,037	18,821,754	38,974,636	19,815,262	41,677,129	21,587,548	43,709,406	23,361,761	44,947,351	22,356,686	45,958,413	23,260,040	47,425,576	23,954,219	47,827,681	22,823,334	46,937,185	22,857,321	47,121,450	23,563,172	51,134,877	27,229,185	57,539,774	8,625,098	46%	22,641,571	65%
INFORMATION SCHOOL	1,879,717	4,204,453	1,991,440	4,412,023	2,039,888	4,848,237	2,052,872	5,711,877	2,224,580	6,327,775	2,556,678	7,512,992	2,205,391	8,383,232	2,334,337	9,797,226	2,411,835	10,306,351	2,320,917	12,008,889	2,410,223	12,229,755	2,456,133	13,443,345	2,729,591	14,621,566	849,874	45%	10,417,113	248%
SCHOOL OF LAW	4,114,288	14,119,797	3,801,791	15,029,605	3,802,319	15,660,809	3,660,670	15,472,466	4,111,954	15,687,853	4,532,493	16,049,383	4,540,846	16,348,553	4,693,360	16,505,094	4,785,904	16,236,907	4,564,558	16,455,165	4,716,646	17,098,060	4,527,564	17,312,392	4,820,792	19,025,786	706,504	17%	4,905,989	35%
EVANS SCH PUBPOL & GOV	1,295,690	4,266,373	1,214,982	4,830,436	1,125,146	5,281,329	1,380,489	5,737,177	1,524,961	5,806,998	1,701,848	6,223,954	1,674,005	6,987,613	1,697,631	7,259,774	1,758,701	7,565,085	1,936,915	6,892,690	1,699,204	6,908,782	1,701,825	7,152,029	2,073,540	7,410,442	777,850	60%	3,144,069	74%
SCHOOL OF SOCIAL WORK	3,228,123	7,483,346	2,995,541	7,775,477	3,131,081	7,954,676	3,192,648	8,204,633	3,552,840	8,864,363	3,794,589	9,218,458	4,030,079	9,450,478	4,181,706	10,050,401	4,855,141	10,833,345	4,686,975	11,025,504	4,798,125	11,295,189	4,787,718	11,768,164	6,325,027	13,574,661	3,096,904	96%	6,091,315	81%
SCHOOL OF DENTISTRY	9,597,311	14,455,383	9,532,403	15,540,940	9,621,454	15,959,562	9,335,841	16,275,715	9,737,348	17,200,744	10,180,032	18,427,985	10,206,673	18,484,613	9,922,738	18,795,969	10,620,784	20,181,238	9,914,398	19,713,101	11,188,917	20,657,924	11,097,315	20,830,952	12,529,561	22,697,179	2,932,250	31%	8,241,796	57%
SCHOOL OF MEDICINE*	38,545,714	111,978,838	39,535,023	119,111,818	41,156,208	121,451,470	41,669,057	127,557,570	66,446,762	139,126,747	76,144,232	151,608,182	82,751,366	160,699,082	85,520,520	168,501,658	87,527,751	172,692,618	86,178,289	174,035,804	88,406,937	178,404,007	91,016,349	191,318,914	99,375,449	205,939,666	60,829,735	158%	93,960,828	84%
UW MEDICINE CB*	909,188	909,188	896,023	896,023	896,024	896,024	904,122	904,122	922,615	922,615	968,890	968,890															(909,188)	n/a	(909,188)	n/a
SCHOOL OF NURSING	5,607,443	10,242,985	5,754,389	10,782,827	5,785,466	11,102,386	6,128,509	11,719,270	6,546,915	12,260,739	7,049,359	12,755,924	7,934,604	13,386,942	7,899,550	13,678,224	7,545,073	13,138,944	7,215,180	13,192,047	7,460,819	13,477,278	8,372,205	14,879,233	9,352,136	15,989,584	3,744,693	67%	5,746,599	56%
SCHOOL OF PHARMACY	2,736,803	8,447,824	2,524,977	9,784,103	2,583,993	10,045,910	2,593,672	11,244,599	3,062,647	11,801,165	3,358,618	12,581,395	3,672,786	12,587,329	3,921,695	13,760,077	3,996,893	14,254,306	3,814,883	15,368,493	3,961,226	15,955,068	4,382,918	16,585,952	5,861,794	17,595,395	3,124,991	114%	9,147,571	108%
SCHOOL OF PUBLIC HEALTH*	5,838,944	16,885,185	5,623,750	18,346,416	4,856,711	18,523,776	3,979,198	17,106,458	4,237,823	18,406,705	4,737,500	20,229,268	5,091,085	22,551,964	5,208,189	24,686,023	5,415,362	26,225,807	4,857,088	28,076,471	4,955,717	29,403,436	4,902,042	31,699,021	13,819,172	42,706,619	7,980,228	137%	25,821,434	153%
ACADEMIC TOTAL	113,236,594	474,271,004	114,064,061	508,972,465	118,056,543	534,654,974	122,714,209	573,663,012	165,160,871	612,213,109	207,498,801	647,188,379	219,478,427	664,557,520	231,184,158	702,651,841	242,018,142	735,223,890	236,601,348	747,641,745	247,901,530	773,034,379	257,481,216	818,297,980	303,825,264	889,367,118	190,588,670	168%	415,096,114	88%
% change over prior year	n/a	n/a	1%	7%	4%	5%	4%	7%	35%	7%	26%	6%	6%	3%	5%	6%	5%	5%	-2%	2%	5%	3%	4%	6%	18%	9%	n/a	n/a	n/a	n/a
% of Seattle Total	28%	61%	27%	62%	28%	62%	28%	63%	33%	64%	37%	64%	37%	64%	38%	64%	37%	63%	36%	63%	37%	63%	36%	63%	37%	62%	45%	n/a	64%	n/a

	FY1	<b>2</b> <sup>1</sup>	FY1	FY13 <sup>2</sup> FY14 <sup>2</sup>			FY15		FY:	FY	FY17		FY18		FY19		0	FY2	!1	FY2	2	FY23		FY24			Total	Change <sup>3</sup>		
SEATTLE ADMINISTRATIVE UNITS	Supplement	Total ABB	C	Total ABB	C	Total ABB	C	Total ABB	C	Total ABB	Constant	Total ABB	C	Total ABB	C	Total ABB	C	Total ABB	Supplement	Total ABB	Suppler	ment	Total ABB A	llocation						
	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	Supplement	Allocation	\$	%	\$	%
Institutional Infrastructure	210,310,053	210,903,303	212,292,998	212,837,567	217,545,443	218,090,012	236,526,825	237,071,394	243,700,492	246,158,262	259,056,186	261,555,253	264,011,916	266,842,800	271,869,402	275,228,629	286,940,164	290,056,406	292,708,541	295,723,634	314,914,075	318,337,099	341,127,705	344,673,745	394,302,036	398,797,043	183,991,983	87%	187,893,740	89%
ADVANCEMENT	5,797,857	5,797,857	7,799,493	7,799,493	8,743,172	8,743,172	12,145,344	12,145,344	14,143,327	14,396,365	15,761,044	16,014,082	15,766,740	15,766,740	16,310,354	16,310,354	17,923,805	17,923,805	17,935,744	17,935,744	18,105,954	18,105,954	19,041,750	19,041,750	21,223,611	21,223,611	15,425,754	266%	15,425,754	266%
ATTORNEY GENERAL	3,287,279	3,287,279	3,293,779	3,293,779	3,303,875	3,303,875	3,311,287	3,311,287	3,377,774	3,377,774	3,619,169	3,619,169	4,068,424	4,068,424	4,637,842	4,637,842	5,083,150	5,083,150	5,071,467	5,071,467	5,446,396	5,446,396	5,481,831	5,481,831	6,149,692	6,149,692	2,862,413	87%	2,862,413	87%
CAMPUS COMMUNITY SAFETY																									12,537,451	12,537,451	12,537,451	#DIV/0!	12,537,451	#DIV/0!
EXECUTIVE OFFICE																									73,152,332	77,176,001	73,152,332	#DIV/0!	77,176,001	#DIV/0!
PRESIDENT*	2,423,272	2,423,272	2,470,513	2,470,513	2,714,987	2,714,987	2,862,138	2,862,138	3,035,421	3,035,421	3,319,796	3,319,796	3,447,377	3,447,377	3,310,335	3,310,335	6,542,723	6,542,723	14,594,789	14,594,789	26,303,440	26,303,440	31,316,057	31,316,057			(2,423,272)	-100%	(2,423,272)	-100%
PROVOST *	5,983,233	5,983,233	6,483,906	6,483,906	6,145,991	6,145,991	16,320,491	16,320,491	15,471,589	17,332,805	26,987,289	28,932,604	35,203,230	37,717,563	37,334,943	40,306,923	36,218,435	39,045,286	27,139,213	29,945,261	27,723,379	30,790,125	32,979,360	36,121,161			(5,983,233)	-100%	(5,983,233)	-100%
EXTERNAL AFFAIRS	5,035,176	5,239,926	4,792,775	4,972,262	5,152,776	5,332,263	4,396,955	4,576,442	2,943,222	2,943,222	2,422,028	2,422,028	2,658,672	2,658,672	2,699,754	2,699,754	3,265,449	3,265,449	3,084,110	3,084,110	3,025,549	3,025,549	3,381,410	3,381,410	4,203,906	4,203,906	(831,270)	-17%	(1,036,020)	-20%
PLANNING & MANAGEMENT*	4,279,915	4,279,915	4,207,728	4,207,728	4,385,345	4,385,345	4,711,891	4,711,891	5,376,500	5,376,500	25,904,987	25,904,987															(4,279,915)	n/a	(4,279,915)	n/a
UW FINANCE & FACILITIES*	118,994,819	119,383,319	119,528,474	119,893,556	118,570,038	118,935,120	119,387,418	119,752,500	124,901,326	125,192,979	104,599,152	104,872,746															(118,994,819)	n/a	(119,383,319)	n/a
FINANCE & ADMINISTRATION*													189,828,776	190,145,327	194,537,477	194,924,724											0	n/a	0	n/a
UW FACILITIES																	106,825,962	106,825,962	116,254,873	116,254,873	118,881,495	118,881,495	129,970,655	129,970,655	161,787,912	161,787,912	161,787,912	n/a	161,787,912	n/a
UW FINANCE																	34,394,622	34,681,696	34,220,577	34,429,622	35,777,594	36,133,872	38,179,854	38,584,093	28,894,805	29,366,144	28,894,805	n/a	29,366,144	n/a
UW HR	9,277,437	9,277,437	9,150,106	9,150,106	9,844,535	9,844,535	10,313,736	10,313,736	10,895,347	10,895,347	11,242,093	11,242,093					13,209,567	13,209,567	13,330,620	13,330,620	13,753,317	13,753,317	16,104,953	16,104,953	17,665,822	17,665,822	8,388,385	90%	8,388,385	90%
UW IT	42,781,180	42,781,180	42,116,339	42,116,339	46,244,688	46,244,688	50,475,377	50,475,377	50,783,142	50,835,005	52,528,895	52,556,015					50,091,484	50,093,801	48,041,586	48,041,586	48,288,514	48,288,514	50,160,205	50,160,205	68,686,505	68,686,505	25,905,325	61%	25,905,325	61%
MEDICAL CENTERS	12,449,885	12,449,885	12,449,885	12,449,885	12,440,036	12,440,036	12,602,188	12,602,188	12,772,844	12,772,844	12,671,733	12,671,733	13,038,697	13,038,697	13,038,697	13,038,697	13,384,966	13,384,966	13,035,562	13,035,562	17,608,437	17,608,437	14,511,631	14,511,631			(12,449,885)	-100%	(12,449,885)	-100%
Instructional & Student Support	34,681,681	43,653,964	34,061,746	43,278,072	34,361,818	43,687,452	26,141,706	36,136,421	31,956,229	38,250,115	34,185,888	40,559,812	35,082,556	42,778,963	36,777,020	44,660,998	41,158,465	49,457,246	38,935,342	47,641,115	40,491,923	49,714,468	42,685,380	52,170,092	45,321,752	55,122,854	10,640,071	31%	11,468,890	26%
CONTINUUM COLLEGE	2,167,522	2,167,522	2,193,242	2,193,242	2,193,242	2,193,242	2,210,942	2,210,942	2,214,683	2,225,363	2,380,064	2,384,275	2,412,118	2,417,135	1,212,118	1,215,038	579,305	579,305	32,012	32,065	66,700	66,700	66,700	89,749	1,943,512	1,943,512	(224,010)	-10%	(224,010)	-10%
GLOBAL AFFAIRS																									1,652,646	1,652,646	1,652,646	#DIV/0!	1,652,646	#DIV/0!
GRADUATE SCHOOL	3,305,226	6,815,158	2,705,762	6,559,949	2,683,193	6,609,334	3,545,780	8,011,011	5,295,370	8,554,042	5,827,365	9,167,687	6,003,934	9,851,772	6,504,926	10,441,520	9,716,707	13,745,357	8,731,748	13,117,563	8,746,174	13,486,309	8,963,174	13,709,811	9,866,046	14,785,338	6,560,820	198%	7,970,180	117%
INTERCOLLEGIATE ATHLETICS																									2,833,000	2,833,000	2,833,000	#DIV/0!	2,833,000	#DIV/0!
MINORITY AFFAIRS & DIVERSITY	6,897,419	7,061,164	6,793,078	6,927,349	6,810,115	6,964,170	7,097,941	7,267,887	7,427,208	7,557,279	7,722,437	7,862,071	8,049,811	8,195,706	8,311,732	8,452,100	8,690,644	8,861,395	8,284,234	8,503,565	9,376,399	9,562,247	9,686,895	9,863,099	10,804,300	10,996,135	3,906,881	57%	3,934,971	56%
STUDENT LIFE	17,673,911	19,880,661	17,850,408	19,926,844	18,107,306	20,183,742	9,984,583	12,061,019	12,404,191	12,840,995	13,179,730	13,665,754	13,779,991	14,415,011	15,645,962	16,400,503	16,857,332	17,607,323	16,751,773	17,478,125	17,159,672	17,946,284	18,605,998	19,435,611	11,507,949	12,471,363	(6,165,962)	-35%	(7,409,298)	-37%
UNDERGRAD ACAD AFFAIRS	4,637,603	7,729,459	4,519,256	7,670,688	4,567,962	7,736,964	3,302,460	6,585,562	4,614,777	7,072,436	5,076,292	7,480,025	4,836,702	7,899,340	5,102,282	8,151,836	5,314,476	8,663,867	5,135,575	8,509,797	5,142,978	8,652,927	5,362,613	9,071,822	6,714,299	10,440,860	2,076,696	45%	2,711,401	35%
Research & Innovation	48,404,889	53,574,759	54,511,251	59,888,254	56,051,163	61,848,685	58,035,848	63,280,072	60,289,377	65,185,393	63,291,445	68,207,673	66,710,823	70,656,226	71,179,247	76,111,603	81,294,368	86,071,446	81,801,381	86,647,330	75,742,702	80,251,675	76,749,270	81,704,487	83,475,016	89,161,800	35,070,127	72%	35,587,041	66%
LIBRARIES	30,252,229	30,527,120	32,477,248	32,756,991	33,315,000	33,579,439	34,396,659	34,656,287	35,793,244	35,969,066	37,398,414	37,562,690	38,942,512	39,131,408	40,657,108	40,842,621	41,582,371	41,772,903	41,001,155	41,179,809	41,673,738	41,834,926	42,663,664	42,798,965	45,363,354	45,465,132	15,111,125	50%	14,938,012	49%
RESEARCH	7,973,153	10,102,332	9,395,052	11,658,546	10,079,004	12,482,886	10,793,778	13,294,700	11,367,658	13,719,900	11,935,128	14,163,670	12,817,367	14,659,388	14,511,134	17,101,524	22,734,514	25,229,314	23,889,946	28,068,434	28,907,207	33,047,873	31,263,977	36,070,345	34,083,831	39,650,927	26,110,678	327%	29,548,595	292%
COMOTION	772,733	772,733	759,997	759,997	765,939	765,939	789,096	789,096	839,521	841,632	655,103	655,344	679,116	679,461	1,695,720	1,697,475	1,738,509	1,745,368	1,724,897	1,732,376	1,765,257	1,776,177	2,821,629	2,835,177	4,027,831	4,045,741	3,255,098	421%	3,273,008	424%
HEALTH SCIENCES ADMIN*	9,406,774	12,172,574	11,878,954	14,712,720	11,891,220	15,020,421	12,056,315	14,539,989	12,288,954	14,654,795	13,302,800	15,825,969	14,271,828	16,185,969	14,315,285	16,469,983	15,238,974	17,323,861	15,185,383	15,666,711	3,396,500	3,592,699					(9,406,774)	-100%	(12,172,574)	-100%
ADMINISTRATIVE TOTAL	293,396,623	308,132,026	300,865,995	316,003,893	307,958,424	323,626,149	320,704,379	336,487,887	335,946,098	349,593,770	356,533,519	370,322,738	365,805,295	380,277,989	379,825,669	396,001,230	409,392,997	425,585,098	413,445,264	430,012,079	431,148,700	448,303,241	460,562,355	478,548,324	523,098,804	543,081,698	229,702,181	78%	234,949,672	76%
% change over prior year			3%	3%	2%	2%	4%	4%	5%	4%	6%	6%	3%	3%	4%	4%	8%	7%	1%	1%	4%	4%	7%	7%	14%	13%	n/a	n/a	n/a	n/a
% of Seattle Total	72%	39%	73%	38%	72%	38%	72%	37%	67%	36%	63%	36%	63%	36%	62%	36%	63%	37%	64%	37%	63%	37%	64%	37%	63%	38%	55%	n/a	36%	n/a
ACAD + ADMIN TOTAL <sup>4</sup>	406 633 217	782 403 030	414 930 056	824 976 358	426 014 967	858 281 123	443 418 588	910 150 899	501 106 969	961 806 879	564 032 320	1 017 511 117	585 283 722	1 044 835 508	611 009 827	1 098 653 071	651,411,139	1 160 808 988	650 046 612 1	177 653 824	679 050 229 1	221 337 620	718 043 571	1 296 846 304	826 924 068	1 432 448 816	420.290.851	103%	650.045.786	83%

<sup>1</sup> The values in the "Setting the Baseline" document were slightly different from those used as the basis for all later adjustments (incremental revenue and true-ups). The difference was due to a financial aid decision that occurred between the publication of the FY12 Regents' budget. To ensure that all ABB documents match, a single "reset" has been done. It is revenue neutral for all units; that is, a tuition revenue reduction is associated with a commensurate increase in the

#### \* UNIT NOTES:

- The College of Arts & Sciences' supplement shows a negative change because it went from a negative number to a positive number. Their supplement in fact increased by \$28.7 million between FY12 and FY22, as shown in the "Total Change Supplement" column.
- The negative change in the School of Public Health's supplement between FY12 and FY15 is due to mid-year budget revisions that were associated with organizational changes between Public Health and the School of Medicine's Global Health program.

   The increase in the School of Medicine's supplement is primarily because FICR was not included in the SoM's supplement prior to FY16, but was included in FY16 onward ("\$22.2m). Also, in FY17, the SOM received \$7.6M in new state funding for the Family Medicine Residency Network and the WWAMI program in Spokane. This funding is included in the supplement.
- Finance & Facilities' total ABB allocation for FY18 included \$62,848,605 in budgeted GOF/DOF fixed costs. As explained below, this is now included in the total for Finance & Administration.
- Beginning in FY18, Planning and Management, UW Finance & Facilities, Human Resources, and UW Info Tech were combined into a new unit called Finance & Administration. UW Medicine CB was combined into School of Medicine.
- As of FY18, we have allocated summer quarter revenue to the School of Dentistry and the School of Medicine under ABB. For FY18, we allocated \$500k split between SOD and SOM. For FY19, we allocated based on incremental revenue projections. These are new columns in the ABB table.
- In FY20, Finance & Administration was split into UW Finance, UW Facilities, UW HR, and UW IT.
- In FY22 Health Sciences Admin was dissolved.
- In FY24, the University adopted a new financial data structure (FDM), which resulted in a shift to Cost Center Hierarchy. Under "instructional & Student Support," intercollegiate Athletics (ICA) and Global Affairs (OGA) were deemed independent Balancing Units and provost's on the President and Provost's Office into a Level 05 cost center.

<sup>&</sup>lt;sup>2</sup> In FY13 and FY14, the negative true-ups for Undergrad Academic Affairs (282) and The Grad School (266) were "forgiven", as they resulted from corrections to curricula, majors, and degrees incorrectly mapped to those two units.

<sup>&</sup>lt;sup>3</sup> For administrative units, ABB budget changes are largely due to offices moving from one administrative unit into another. Examples include the Office of the Provost, UW Advancement (i.e. "VP for Development"), and Planning & Management.

<sup>&</sup>lt;sup>4</sup> The "Academic + Administrative Total" does not include central administrative funding, debt service, or transfers.